LEADERSHIP DEVELOPMENT AND CAPABILITY BUILDING: THE CASE OF MALAYSIA LNG SDN BHD

BY

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ABSTRACT

Abstract of the Case Study presented is a requirement for the Master of Management program with a specialization in Human Resource Management.

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The uncertainty of the world economic and market situation, prompted Malaysia LNG

Sdn Bhd to invest in Leadership Development and Capability Building for their staff to

move forward in Liquefied Natural Gas business. This case study conducted base on

inputs and survey provided by Operating Performance Improvement Department,

Malaysia LNG Sdn Bhd. Data compiled base on situational assessment and internal

surveys. Other study and information gathered was base on my observation. The data

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and observation addressed the areas of concerned to improve Leadership and Capability particularly for the plant personnel. Feedback and Coaching and Meeting that drive performance was the areas in leadership development. The six Plant Operation Capabilities (POC) which covers Health and Safety Environment, Assets Management, People Management, Production Optimization, Performance Improvement and Technology & Knowledge Management was the area for Capability building. These POC was all the areas of capabilities in MLNG and it was also the focus area covered in all the plants owned by PETRONAS. In conclusion, it can be said that with clear vision and mission, effective feedback and coaching, performance dialogue which drive performance and also the continuous improvement in the six important areas of the plant will bring Malaysia LNG Sdn Bhd to a greater height in the LNG industry and business in the future.

TABLE OF CONTENTS

			Page
TITLE	PAGE		
ABSTRACT			
ACKNOWLEDGEMENTS			
DECLARATION			iv
TABLE OF CONTENTS			
PART I	1: CASE	E DESCRIPTION	
1.1	THE S	SITUATION	1
1.2	THE (COMPANY	6
	1.2.1	Background of Malaysia LNG Sdn.Bhd	
	1.2.2	Organisation Structure	
	1.2.3	Major Activities of Malaysia LNG Sdn Bhd	
1.3	FUNC'	ΓΙΟΝΑL AREAS OF MALAYSIA LNG	15
	1.3.1	Strategic Planning and Marketing Research	
	1.3.2	Human Resource Management	
	133	Finance Division	

PART 11: CASE ANALYSIS

STATI	EMENT OF PROBLEM	35
PROB	LEM IDENTIFICATION	36
2.2.1	Unclear Vision & Mission Statement	
2.2.2	Minimal interaction with Staff	
2.2.3	Disengagement meetings with related department	
2.2.4	Follow-up and close-up issues HSE not improved	
2.2.5	Asset Management – no proper framework on LLCC	
2.2.6	People Management – succession planning to improved	
2.2.7	Production optimization – SCM not practiced.	
2.2.8	Performance Improvement – Quality culture to nurture	
2.2.9	No formal framework on Technology & Knowledge Management	
.3 ANALYSIS OF ALTERNATIVE SOLUTIONS		
2.3.1	Business Mission Statement	
2.3.2	Feedback & Coaching (Leadership Development)	
	2.2.1 2.2.2 2.2.3 2.2.4 2.2.5 2.2.6 2.2.7 2.2.8 2.2.9 ANA 2.3.1	PROBLEM IDENTIFICATION 2.2.1 Unclear Vision & Mission Statement 2.2.2 Minimal interaction with Staff 2.2.3 Disengagement meetings with related department 2.2.4 Follow-up and close-up issues HSE not improved 2.2.5 Asset Management — no proper framework on LLCC 2.2.6 People Management — succession planning to improved 2.2.7 Production optimization — SCM not practiced. 2.2.8 Performance Improvement — Quality culture to nurture 2.2.9 No formal framework on Technology & Knowledge Management ANALYSIS OF ALTERNATIVE SOLUTIONS 2.3.1 Business Mission Statement

PART 11: CASE ANALYSIS

2.1	STAT	EMENT OF PROBLEM	35
2.2	PROB	LEM IDENTIFICATION	36
	2.2.1	Unclear Vision & Mission Statement	
	2.2.2	Minimal interaction with Staff	
	2.2.3	Disengagement meetings with related department	
	2.2.4	Follow-up and close-up issues HSE not improved	
	2.2.5	Asset Management – no proper framework on LLCC	
	2.2.6	People Management – succession planning to improved	
	2.2.7	Production optimization – SCM not practiced.	
	2.2.8	Performance Improvement – Quality culture to nurture	
	2.2.9	No formal framework on Technology & Knowledge Management	
2.3	ANAI	LYSIS OF ALTERNATIVE SOLUTIONS	46
	2.3.1	Business Mission Statement	
	2.3.2	Feedback & Coaching (Leadership Development)	

	2.3.4	Health & Safety Environment (Capability Building)	
	2.3.5	Asset Management (Capability Building)	
	2.3.6	People Management (Capability Building)	
	2.3.7	Production Optimization (Capability Building)	
	2.3.8	Performance Improvement (Capability Building)	
	2.3.9	Technology & Knowledge Management (Capability Building)	
2.4	RECO	OMMENDATION	84
2.5	SHORT TERM PLAN		85
2.6	LONG TERM PLAN		
CONCLUSION			
BIBLIOGRAPHY.			

2.3.3 Performance Dialogue (Leadership Development)